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**From:** Beach, Christopher [beach.christopher@epa.gov]  
**Sent:** 4/2/2019 3:07:29 PM  
**To:** Beck, Nancy [Beck.Nancy@epa.gov]; Molina, Michael [molina.michael@epa.gov]  
**CC:** Jackson, Ryan [jackson.ryan@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Dunn, Alexandra [dunn.alexandra@epa.gov]  
**Subject:** RE: AAW memo on Animal Alternatives  
**Attachments:** Animal Alternatives Memo DRAFT 4.1.2019\_CB.docx

Thanks, Nancy. I think it looks good. Attached are my suggested edits highlighted in track changes (I agree with moving the ask up front).

Best,  
Chris

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**From:** Beck, Nancy  
**Sent:** Monday, April 1, 2019 6:05 PM  
**To:** Beach, Christopher <beach.christopher@epa.gov>; Molina, Michael <molina.michael@epa.gov>  
**Cc:** Jackson, Ryan <jackson.ryan@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Dunn, Alexandra <dunn.alexandra@epa.gov>  
**Subject:** AAW memo on Animal Alternatives

Chris and Michael,

On Thursday the Administrator inquired about a draft memo that he could send out to encourage the reduction of animal testing throughout the agency. He expressed an interest in sending it out this week.

A first draft, that includes review by ORD is attached. It may be a bit long and perhaps he will want to put the ask up front, but we figured you both would have a better sense of what he is looking for. We modeled this after the PFAS memo.

Please let us know if there are questions or if further information is needed.

Thanks,  
Nancy

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